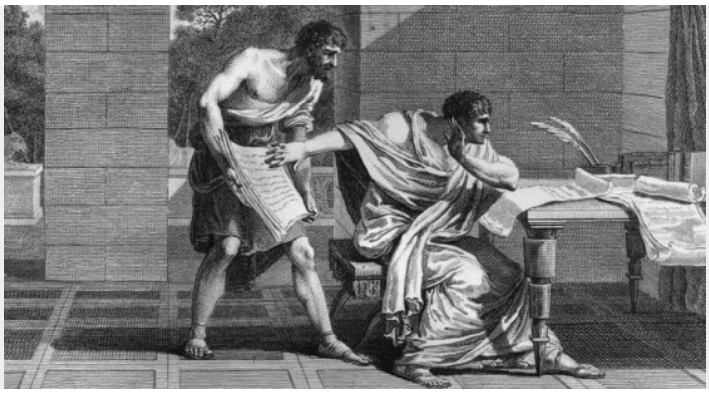
CONTRASTING LEADERSHIP BETWEEN A RULING CLASS AND BUSINESSMAN MENTALITY

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Category: Opinions

Ted Tourian, New York, 31 January 2019

Pashinyan's new Armenia has exposed how the Republic of Armenia suffers a crisis of leadership. Pashinyan's leadership will cause irreparable harm to Armenia with respect to Armenia's foreign policy, if not rectified quickly. The following argues Pashinyan's government utilizes the mindset of a businessman rather than a "ruling class" mentality. The mentality of a ruler should be far greater than a businessman; a longer and shrewder view of the world, rather than the instant gratification and need-to-monetize nature engendering a businessman.

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The following analysis generally contrasts Pashinyan's (and mentor Levon Ter-Petrosyan) view with respect to Kocharian and Sargisyan. It should be pointed out the analysis focuses on foreign policy, not domestic policy. The analysis is general in nature, and the author realizes, and tries to address where applicable, the different shades of gray and nuance.

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The following analysis is broken up into six parts: a) delineating what a ruling class mentality is as opposed to a businessman mentality; b) a brief overview of Artsakh's geopolitical importance; c) a discussion of how color revolutions are generally fomented outside a country, and not organic; d)

the Armenian fifth column; e) a discussion of philanthropy and exploitation of mineral wealth; and f) solutions to start creating our own ruling class mentality.

I Ruling Class Mentality versus Businessman Mentality

The "Ruling Class Mentality" dictates policy. The "businessman mentality" tries to excel within parameters defined by the ruling class.

Armenians are phenomenal businessmen. We excel wherever we go, when societal norms are decided for us. We were once the "Loyal Millet" of the Ottoman Empire, providing the Ottoman Empire its economic engine, despite being second class citizens.

Conversely, Armenia lacks a ruling class mentality. Our national interests have always been put aside for someone else's greater good. For a brief glimmer in 1993, it seemed that a strong ruling class mentality was being formed within the consciousness of Armenian leadership. Artsakh forces liberated historic parts of its territory, such as Agdam, Fizuli, Jabrail and Zangilan, despite the views of LTP that acquiescing to international pressure and norms is the correct path. Armenia was put first. Not economics. Not material wealth. Not living the "good life." For a brief second in our three-thousand year history, we understood that "you don't buy corners, you take corners."

As an aside, I'm not here to discuss *corrupt* activities of any regime. And as for those hunger-striking "Anti-Corruption Captains" in Los Angeles, I'm truly disappointed y'all did not go to Sacramento to hunger-strike decades-old *corruption* at California's Board of Equalization, the agency that was responsible for tax administration and fee collection. Sigh…

II The Longest View – Artsakh's Survival is at Stake

> *"Truly Powerful Republics and Princes Buy Friendships Not with Money but with Virtue and the Reputation of Strength."Niccolo Machiavelli*

Let's call it for what it is. Artsakh matters. It matters to Armenians because it provides a security buffer for Armenians living in their historic homeland from Turkey and Azerbaijan (let's not forget the Armenian genocide and the Sumgait massacres). It matters to Azerbaijan and Europe to reduce reliance on Russian gas and pipelines. It matters to Russia and Iran by creating a security buffer from the expansion of pan-Turkism, which could be problematic for both nations and their own respective populations. And it matters to Turkey with its own Turanist ambitions.

Kocharian and Sargsyan understand this. They know Azerbaijan will take a mile if Artsakh cedes an inch of territory. They also understand Russia and Iran to be natural allies due to mutual interests. Former Armenian Defense Minister, Seyran Ohanyan, summed it up best that rapprochement with Russia neutralizes the Turkish threat.

LTP and Pashinyan view the game differently. They preach short-term economic prosperity, while ceding Artsakh's territory. The two have implemented their policy by alienating Russia, with hopes

that the West comes in as a savior. LTP's hostility towards Russia is decades old where he exiled political opponents for suspected collaboration with Russia, and a policy of concessions that led to LTP's removal from office. Pashinyan's stance towards Russia is no different. He's had a history of mocking Armenian-Russian relations, and filing criminal charges against former Collective Security Treaty Organization head, Yuri Khatchaturov, a Kremlin favorite, obviously sends a message from the current Armenian leadership to Russia that Armenia is looking to move away.

This is where we're at – A Kocharyan/Sargisyan alliance who, despite being under "supposed" Russian yoke, put Armenia first, without surrendering an inch of Artsakh's God-given land. Then you have LTP and Pashinyan, an axis of two-dimensional thinkers in a three-dimensional world, preaching separation from Russia as Armenia's patron, and willing to make one-sided concessions with Azerbajian for economic prosperity and material wealth.

Material wealth only has value in *current* society because we are told it does (by those who rule). The value of money only exists because society gives it value. True wealth is the earth, water and sky.

III The Plan – The "Digestive Enzyme Green" Revolution

> "Many Times the People Desires its Own Ruin, Deceived by a False Appearance of Good; and That Great Hopes and Mighty Promises Easily Move It." Niccolo Machiavelli

The Economist hailed Armenia as the country of the year because it organically removed one of Vladimir Putin's allies from office, without force. LTP's prescience is spectacular where he predicted such a chain of events a decade ago. And Pashinyan is our conquering hero, who should make all of Armenia's problems go away…

You know what the difference between "bullshit" and "horseshit" is? Bullshit is a lie you tell others. Horseshit is a lie you tell yourself. Let's not horseshit ourselves.

Color Revolutions are one of the newest models of state destabilization. They allow external actors to deny accountability when accused of interfering in the domestic affairs of another country. These revolutions occur through the interplay of several factors, like: ideology; finance; training; information; and the media. The tactics are generally the same; discredit the government (in Armenia's case, by constantly repeating the word "corruption," even if totally inapplicable), create a scandal, instigate and protest.

Pashinyan's color revolution was planned a decade ago. Pashinyan was involved with respect to the several prior coup attempts. In one of the prior attempts, outside commentators in 2008 were speculating if Armenia's revolution would be colored "**Digestive Enzyme Green**." Pashinyan's success is emblematic of Armenia's lack of a true ruling class mentality. Sargisyan should have been able to foresee that his power base was in trouble based on the fact that there were prior coup attempts, and tried to make amends faster.

We are beginning to see that there is a rise of anti-Russian Non-Governmental Organizations (NGO)

working in Armenia trying to reorient Armenia's position from east to west. These include NGOs funded by global financier, George Soros, who has been responsible for financing other uprisings like the one in Ukraine and the "Black Lives Matter" movement in the United States, as well waging a currency war on Indonesia.

These NGOs work in tandem with the United States Embassy, and the American University of Armenia, where the first seeds of geopolitical change start with plans of English language replacement in Armenia itself. As an aside, the inaccessibility of the Armenian language to outsiders has been the Armenian nation's greatest defense. When the Armenian language is compromised, so too is our nation.

Sargisyan's failure is rooted in a lack of an established ruling class mentality in Armenia, where he, and the Armenian leadership at large, do not understand the tactics used by outsiders not sharing Armenia's interests. And the biggest threat to Armenia comes from the infusion of money through NGOs operating with their own agendas. Sometimes, these NGOs use established Armenian Diasporan organizations to infiltrate the country's discourse.

IV Enemy (and Implementation) From Within - Our Fifth Column

> "The greatest threat to any throne is the one the ruler doesn't see… Tupac warred with the *East* while his problems festered in his beloved *West*." Jason Whitlock

This section is probably the most difficult to write. At this point in time, Armenia and Artsakh, should evaluate NGOs and certain Diasporan organizations as a fifth column. I want to write that I am fully aware of all of the wonderful things the Diaspora has done for Armenia, from building roads, schools, and hospitals. There is no doubt in my mind that 99 percent of the Diaspora gives to Armenia generously because they really want to make Armenia better. The following section should be read in such a way that it does not take away from, or puts the charity of the vast majority of individuals in a negative light, nor should it be read as advocating that charity should stop in any way.

Yet, some of the most destructive forces in independent Armenia have been its Diasporan organizations. These "philanthropic organizations" have embarked on a Jihad advocating western values, and that western alignment is the only path Armenia should embark on. The rhetorical question that needs to be asked is "who gave these 'philanthropic' organizations the right to dictate that a western oriented philosophy is better for Armenia than an eastern oriented philosophy?"

The answer lies with the past leadership of Sargsyan and Kocharian, leaders who tolerated the building of institutions that ultimately undermined their own political clout, and insidiously redirected the Armenian consciousness towards the west. It's easy to rationalize tolerating these organizations when they come with a mixed bag of tourist dollars, and nostalgia.

Malcolm X analogized it best as to how the west pacifies its minorities through subversion and infiltration:

"It's just like when you've got some coffee that's too black, which means it's too strong. What you do? You integrate it with cream; you make it weak. If you pour too much cream in, you won't even know you ever had coffee. It used to be hot, it becomes cool. It used to be strong, it becomes weak. It used to wake you up, now it'll put you to sleep."

The best example of these Diasporan Trojan Horses is AGBU. This is not Noubar Pasha's AGBU, but a zombie version run amok. Let's call it for what it is. Since LTP initially resigned in 1998, the AGBU began labelling the Armenian Government corrupt

What's the old adage – a man is known by the company you keep? AGBU's beginning to label the Armenian Government corrupt coincides with the AGBU hosting George Soros, running a phalanx of organizations geared towards reorienting Armenia (and much of the former Soviet bloc) away from Russia. You have the AGBU founding the American University of Armenia, which works closely in tandem with the United States Embassy. You have the AGBU, a supposed philanthropic organization, advocating free trade, and constantly arguing that borders with Turkey should be opened.

You have AGBU's kindred-spirit organization, the Zoryan Institute, preach rapprochement with Turkey or corruption in Armenia in order to remove ideologues. Zoryan sets up discussions about rapprochement with Turkey. It constantly champions ***supposed*** righteous Turks, like Taner Akcam, without ever asking the pertinent question about his views on reparations. Then Zoryan provides its views on "transitional justice," which are completely devoid of substance, as if scared to offend anyone. But then turns around, and advocates the removal of Russian military presence in Armenia.

V The Pay-Off:

> "The slavemaster took Tom and dressed him well, and fed him well, and even gave him a little education — a little education; gave him a long coat and a top hat and made all the other slaves look up to him. Then he used Tom to control them. The same strategy that was used in those days is used today, by the same white man. He takes a Negro, a so-called Negro, and make him prominent, build him up, publicize him, make him a celebrity. And then he becomes a spokesman for Negroes — and a Negro leader." Malcolm X

Any good detective knows that if you want answers, you follow the money. One of the biggest problems Armenia faces is the disastrous effects that mining has had on the local Armenian population.

Coincidentally, you have several AGBU Board members owning a direct financial interest in mines, like Lydian Armenia (formerly known as Geoteam). Yes, I'm sure that these Board members *could* argue that throwing a concert or attending an opera sung by local Armenians in New York City or London, internalizes the costs associated with degrading the Armenian environment and landscape, as well as the tragic consequences to local populations, such as cancer, birth defects, and infertility.

Child, please…

Now, I'm not saying there is anything concrete, but it is interesting to observe the following connections. Lydian Armenia is a subsidiary of Lydian International. Lydian International, formerly known as Rio Tinto, with George Soros owning significant ownership interests with respect to those operations. George Soros and his Open Society Foundations have been implicated with Kosovo's independence movement from Serbia, and exploiting Kosovo's mineral wealth. Lydian Armenia is also connected with Armenia's new President, Armen Sarkissian, who was a board member of Lydian International, as of January 20, 2018. Armen Sargsyan also has a long positive history with LTP, and also Kazakh President Nursultan Nazarbayev, who, like LTP, has voiced displeasure about any prospect of Artsakh fulfilling its right to self-determination. Finally, it should be pointed out that politics themselves have many shades of gray, where Serzh Sargisyan recommended Sarkissian for President, and where Sarkissian has also enjoyed support from several other parties such as the Armenian Revolutionary Federation, Tsarukian Parliamentary bloc, and Republican Party.

Amulsar mine

So, this is where we're at… a plethora of foreign NGOs, whose stated purpose is to try to social engineer Armenian society, either reorienting Armenia away from traditional allies like Iran and Russia; or through other social norms that have been anathema to the Armenian subconscious for millenia. Although some of the stated intentions of these NGOs seem noble, these norms are not Armenian-grown, but from a foreign ruler. Furthermore, one should wonder what the true objectives are of these NGOs where their financiers are engaged in plundering the natural resources wherever they go, and where war and strife inevitably follow.

VI Solution:

> "Don't go chasing waterfalls,
> Please stick to the rivers and the lakes that you're used to,
> I know that you're gonna have it your way or nothing at all,
> But I think you're moving too fast." TLC

Armenia's not ready. We are a small, impoverished nation. Our Diaspora makes exorbitant, and sometimes, unrealistic demands of it. Our current leadership has no idea how to rule. One should question who Pashinyan is acting as a proxy for where Pashinyan's first steps are to destabilize structures that are a pillar of Armenian society: trying to cause division between the Antellias and Etchmiadzhin Churches; fighting with Artsakh's leadership, a leadership proven to be a beacon of hope for all peoples struggling with their respective right to self-rule and opposing tyranny; and as discussed above, alienating Russia, which acts as guarantor of Armenia's independence.

There is no shame in not being ready. Great civilizations understand when they are or are not ready,

and react accordingly. Great civilizations also understand that salvation lies within. Medellin, Colombia, was the murder capitol of the world during the 1980's and 90's. Now, it is one of the safest places in Latin America, due to innovation such as creating a transit system catering to its requirements. The Indian economy is currently one of the fastest growing economies, but for a long time, India imposed heavy tariffs, and only opened its borders once it began to formulate policy understanding who its competitors are.

Armenia should not be so quick to endorse a western style democracy, a system it knows nothing about. Western democracy is organic with the west, developing for over 800 years with the signing of the Magna Carta, and having seen many revolutions, such as Oliver Cromwell's noble overthrow of the English monarchy. As Armenia begins to formulate its own system of governance, its own ruling class mentality, it needs to question all foreign overtures, and can take steps to make it more difficult for foreign agents to infiltrate civil society, such as a revolving system of ministerial appointments to prevent relationships between NGOs and the country itself from forming.

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The Ruling Ideology, (2008) Mass Media in American Society with Prof. Patricia Arend at Boston College <http://wikimassmedia.tripod.com/marxengels.htm> , provides examples how different values were prized based on whether the aristocracy or bourgeoisie reigned:

"If now in considering the course of history we detach the ideas of the ruling class from the ruling class itself and attribute them an independent existence, if we confine ourselves to saying that these or those ideas were dominant at a given time, without bothering ourselves about the conditions of production and the producers of these ideas, if we thus ignore the individuals and the world conditions which are the source of the ideas, then we can say, for instance, that during the time that aristocracy was dominant, the concepts honor, loyalty, etc., were dominant, during the dominance of the bourgeoisie the concepts freedom, equality, etc." (Marx and Engels 10).

Matthew 6:24 provides: "No one can serve two masters. Either you will hate the one and love the other, or you will be devoted to the one and despise the other. You cannot serve both God and money." This verse applies to ideology where, whoever puts money first, cannot be trusted to rule Armenia.

Ter-Petrosyan Reiterates Call for Compromise on Artsakh, (Mar. 22, 2017) The Armenian Weekly <https://armenianweekly.com/2017/03/22/ter-petrosyan-reiterates-call-for-compromise-on-artsakh/>

Homecoming, The Wire, HBO, (Oct., 31, 2004), provides a geopolitical microcosm between

established drug-kingpin, Avon Barksdale, and up-and-comer Marlo Stanfield. Marlo took over all the prime real estate in the Baltimore heroin trade while Avon was locked up. When Avon got out of jail, he was discussing how to reclaim lost territory with his chief lieutenant Stringer Bell. Stringer's solution was to purchase back the corners, which is like haggling with a shifty carpet dealer. Avon's retort was "since when do we buy corners? We TAKE corners." In other words, geography is acquired by force.

Ara K. Manoogian, "*February 24, Los Angeles - March to Protest Phony Elections in Armenia*," (2013), Hetq.am <https://hetq.am/en/article/23748>

Dan Walters, *Board of Equalization isn't California's only governmental problem child*, (Jul. 16, 2017) The Fresno Bee <https://www.fresnobee.com/news/politics-government/politics-columns-blogs/political-notebook/article161647698.html>

Niccolo Machiavelli, Discourses on the First Ten Books of Titus Livy, Book. 2, Chapter XXX, (1531), <https://www.constitution.org/mac/disclivy2.htm>

Charles Recknagel, *Explainer: Why The Nagorno-Karabakh Crisis Matters* (Apr. 5, 2016), Radio Free Europe Radio Liberty <https://www.rferl.org/a/nagorno-karabakh-explainer-conflict-azerbaijan-armenia/27656158.html> .

The Global Intelligence Files, Wikileaks.org (Feb. 27, 2012), <https://wikileaks.org/gifiles/docs/10/1088962_re-latest-on-foreign-involvement-in-iran-s-anti-government.html> (as of Jan. 10, 2019), discusses how Iran provides Artsakh political clout in not ceding territory as Iran fears its own Azerbaijani minority:

"Iran and Azerbaijana**s relationship has been tense this past year. First off, Iran is one of the main players in the regulation of Nagorno-Karabakh problem. If not for Iran, Armenia more likely would have made concessions. But, Iran's continuing economic and political support exacerbates the question.

But there are many inside of Azerbaijan who have been linked to the anti-government movement inside of Iran. Though I must stress that these Azeri are not part of the government, nor is the Azeri government behind any moves in Iran. Because of this, relations with Iran have been in decline."

Touraj Atabaki, *Pan-Turanism*, (2004) Encyclopedia of Islam and the Muslim World. Encyclopedia.com <https://www.encyclopedia.com> .

ARF Dashnaktsutyun: Russia, Iran are advocates of Karabakh conflict status quo preservation (January 16, 2019) News.am <https://news.am/eng/news/490890.html> .

Syran Ohanyan, *International and Regional Military Policy Situation* (Feb. 27, 2014) Noravank.am

<http://www.noravank.am/arm/articles/detail.php?ELEMENT_ID=12576> , provides an overview of what geopolitical threats and opportunities Armenia faces:

Are there any favorable opportunities that can neutralize the above threats? I think there are such favorable opportunities.

1. Armenia's continuous rapprochement with the Russian Federation in the framework of bilateral military cooperation, further development of the CSTO military component and within the framework of the Customs Union.

2. The tendency to decrease the importance of Azerbaijan for the United States is conditioned by the discovery of local energy resources, the probability of launching military operations against Iran, and then sharply reduced the scope of attraction in Afghanistan.

3. Azerbaijan's gradual transformation into "fraudulent monarchy". They, as the experience shows, are less prone to war incitement, fear of not endangering their own power.

However, the existence of three favorable opportunities does not mean that the military threat from Azerbaijan to Armenia and Artsakh has dropped. On the contrary, the authorities in Baku continue to aspire to occupy Artsakh, driven by their ambitions. It should also be taken into consideration that the presence of hydrocarbon resources in the Azerbaijani leadership has created a conviction of impunity and arbitrariness, and the accumulation of arms can also create an illusion of winning. Consequently, it is quite probable that these two factors bring the Azeri authorities to the temptation to unleash a "lightning war" against us.

Levon Ter-Petrosyan: Small countries like Armenia should give up the policy of relying on the third force (Aug. 9, 2011) Azeri Press Agency <https://web.archive.org/web/20110823074554/http://en.apa.az/news.php?id=153006> , provides an example of LTP being cited in Azeri sources that Armenia should make peace with Turkey.

Armenia: Unexpected Change in Government (Feb. 2, 2009) Secret Congressional Reports, Wikileaks.org <https://file.wikileaks.org/file/crs/98-430.pdf> .

Ibid.

Putin calls Nikol Pashinyan to Moscow (Dec. 21, 2018), Caucasus Watch <http://caucasuswatch.de/news/1240.html> .

"Belarus President Says Serzh Sarkisian Refused to 'Surrender' Artsakh Regions" (Dec. 14, 2018), Asbarez.com <http://asbarez.com/176758/belarus-president-says-serzh-sarkisian-refused-to-surrender-artsakh-regions/> .

Discourses on the First Ten Books of Titus Livy, supra note 7 at Book. 1, Chapter LIII.

"'Ovation Nation' – Armenia named The Economist's Country of the Year for progress" (Dec. 19, 2018), ArmenPress.am <https://armenpress.am/eng/news/958630.html> .

The Global Intelligence Files, Wikileaks.org (Feb. 27, 2012), <https://wikileaks.org/gifiles/docs/17/1734464_re-eurasia-g3-armenia-armenian-opposition-leader-calls-for.html> , provides LTP predicting how an Armenian color revolution would unfold:

"I am confident that the events in Tunisia, Egypt and other countries will reach Armenia, and the authorities will finally have to yield to popular will," Levon Ter-Petrosyan said. "I am also confident that unlike other countries, this will happen smoothly and without distress in Armenia. We have chosen this path together with you, and the authorities will have to accept our rules of game, namely they will have to speak to us not in the language of force but from the standpoint of a political partner."

He said that "we do not have the task to rush or to artificially speed up the developments, since we are confident that the success of our fight depends on our patience, self-confidence, cold-bloodedness and discipline".

Andrew Korybko, *The Color Revolution Model: An Exposé of the Core Mechanics* (Dec. 3, 2014), Center for Syncretic Studies <https://syncreticstudies.com/2014/12/03/the-color-revolution-model-an-expose-of-the-core-mechanics/> .

Ibid., provides the following factors: Ideology; Finance; Social; Training; Information; and Media.

Andre Vltchek, How the West Manufactures "Opposition Movements," (Feb. 6, 2014), <http://www.wrongkindofgreen.org/2014/02/05/how-the-west-manufactures-opposition-movements/> , provides:

The process, the tactics, are almost always the same: Western-paid media, or Western media directly, discredit designated popular governments, then 'scandals' are created, colors designated to some newly constructed 'opposition' movement, thugs selected and paid, and finally deadly weapons 'miraculously' appear at the 'protest sites'."

The Global Intelligence Files, Wikileaks.org (Feb. 27, 2012), <https://wikileaks.org/gifiles/docs/54/5470824_re-discussion-armenia-fresh-clashes-feared-in-armenia-crisis.html> .

London's anti-Russian organization revealed in Armenia (Jan. 5, 2019) Vestnik Kavkaza <http://vestnikkavkaza.net/news/London-s-anti-Russian-organization-revealed-in-Armenia.html>.

The following sites list George Soros' Open Society Foundation plans for: a) Armenia; b) Turkey; c) Russia; and d) Other countries:

a. OSF Armenia 2014-2017 Strategy (August 15, 2016) DC Leaks,

<https://web.archive.org/web/20170227150756/http://dcleaks.com/wpcontent/uploads/2016/soros/strategies/2014-strategy-armenia.pdf> ;

b. OPEN SOCIETY FOUNDATION (TURKEY) STRATEGY Extension-Memo 2013, (August 15, 2016) DC Leaks, <https://web.archive.org/web/20160827221022/http://dcleaks.com/wp-content/uploads/2016/soros/strategies/c.2.-turkey-2013-strategy.doc> ;
c. Russia Project Strategy, 2014-2017, (August 15, 2016) DC Leaks, <https://web.archive.org/web/20160827220614/http://dcleaks.com/wp-content/uploads/2016/soros/strategies/russia-project-revised-2014-2017-strategy.pdf> ; and
d. Open Society Foundations Index, (August 15, 2016) DC Leaks, <https://web.archive.org/web/20160707113232/http://dcleaks.com:80/index.php/srs_strategies> .

Stefan Kanfer, *Connoisseur of Chaos*, (2017) City Journal, <https://www.city-journal.org/html/connoisseur-chaos-14954.html> .

Richard Lloyd Parry, *Indonesia rocked by currency collapse*, (Aug. 15, 1997) Independent, <https://www.independent.co.uk/news/world/indonesia-rocked-by-currency-collapse-1245492.html> .

Meghety Karjikian, *Creating a Multilingual Armenia: Adding English Language to Armenia's Education System and Society* (May 15, 2017) American University of Armenia, <http://baec.aua.am/files/2017/09/Meghety_Karjikian_Creating-a-Multilingual-Armenia.-Adding-English-Language-to-Armenia%E2%80%99s-Education-System-and-Society_Capstone.pdf> .

Public Library of US Diplomacy, (Jan. 8, 2009) wikileaks.org <https://wikileaks.org/plusd/cables/09YEREVAN8_a.html> , provides:

English Language Programming a Priority ----------

6. A meeting at AUA focused on engaging new audiences through English language initiatives, particularly those that use television and forms of "new media." The Provost, Dr. Lucig Danielian, stated that foreign language broadcasts are limited to 20 percent of a channel's content, with the exception of Russian language media. The strong preference is to dub foreign language programming into Armenian or Russian, including several popular series imported from the United States. Dr. Danielian expressed concern that while most Armenian families do not focus on formal Russian language instruction or emphasize Russian culture, most youth are learning the language because of the "ambiance" created by Russian language television in the home. She suggested that the same English language and American cultural immersion could be developed by AUA with assistance from the Embassy. (DAS Graffy discussed similar programming options with Armenia TV's Vahag Sargsian, emphasizing the benefit to English language learners of using Armenian subtitles instead of dubbing English language programs into Russian or Armenian. Sargsian noted that

although Armenians are accustomed to dubbing, he would consider subtitling possibilities beginning with non-prime time hours).

Giulia Valentini, *China and Japan's Responses to the West in the 19th Century* (Nov. 4, 2013) E-International Relations <https://www.e-ir.info/2013/11/04/chinese-and-japanese-responses-to-the-west-during-the-19th-century/> , provides an example of how China suffered in its first experiences with the west due to lack of experience, whereas the Japanese did not because they understood the west, owing to its surveillance of how China dealt with the west.

Jason Whitlock, The real threat to LeBron's throne (Feb. 19, 2013) FoxSports, <https://www.foxsports.com/nba/story/miami-heat-lebron-james-throne-indiana-pacers-paul-george-true-threat-021913> .

Qiao Liang and Wang Xiangsui, *Unrestricted Warfare* (1999) <https://wikileaks.org/hbgary-emails/emailid/20595> , is a book on military strategy written in 1999 by two colonels in the People's Liberation Army. It discusses how NGOs affect policy in foreign countries through subversion.

Malcolm X, *Message to Grassroots* (Nov. 10, 1963), TeachingAmericanHistory.org <http://teachingamericanhistory.org/library/document/message-to-grassroots/> .

The inner workings of AGBU are not my concern. I'm not here to comment on how AGBU conducts its affairs to the detriment of its members in Toronto (https://keghart.com/Urgent-Call-AGBU); Melkonian Educational Institute (https://keghart.com/Melkonian-Syrian-Students), etc. What matters in this article is how AGBU interacts with Armenian society at large. However, it is instructive that you will know people by their fruits. (Matthew 7:15-20).

Louise Manoogian Simone, '*DEMOCRACY MUST MEAN MUCH MORE THAN SAUSAGE' Armenia*" (Sep. 1, 1998) AGBU <https://agbu.org/news-item/democracy-must-mean-much-more-than-sausage-armenia/> , provides the first instances of the AGBU labelling the Armenian Government corrupt, outside Armenia. Yes, the AGBU did work with Government of Armenia throughout the past 20 years, but, it seems interesting that AGBU began to call the Armenian Government corrupt only six months into Kocharyan's presidency, a president aligned with ARF, where LTP was aligned with AGBU.

George Soros Meets With Armenian Non-Profits in New York (Oct. 1, 2007), AGBU.org <https://agbu.org/news-item/george-soros-meets-with-armenian-non-profits-in-new-york/> .

OSF Armenia 2014-2017 Strategy, *Supra note 26.*

AGBU's Statement Regarding the Protocols (Sept. 10, 2009) Reprinted at Keghart.com <keghart.com/AGBU-Protocols>

Greg Sarkissian, Can a Change in Language Overcome the Challenges of Justice and Retribution? (Nov. 23, 2017) Zoryan Institute, <https://zoryaninstitute.org/can-a-change-in-language-overcome-the-challenges-of-justice-and-retribution/> , provides an example where the President of the Zoryan Institute, tries to fenagle the term "Genocide" and comes up with reasons why it is good for Turkey to accept the term. The rhetorical question is why should an Armenian care what is good for the Turkish soul? Sarkissian also continues to passive-aggressively undermine Russian involvement in Armenia as a form of colonialism, and a reason why Armenia should make peace with its genocidal neighbor to the west.

Future of Turkish-Armenian Relations Discussed at Zoryan Institute Panel

(Sept. 15, 2003) Zoryan Institute, <https://zoryaninstitute.org/wp-content/uploads/2017/04/Future-of-Turkish-Armenian-Relations-Discussed-at-Zoryan-Institute-Panel.pdf> .

Dr. Ussher's Grandson Participates in Zoryan Institute Panel Discussion on Ararat Film (Dec. 19, 2002) Zoryan Institute, <https://zoryaninstitute.org/wp-content/uploads/2017/04/Panel-Discussion-on-Ararat.pdf> .

A Symposium Initiated by the Zoryan Institute Emphasizes Innovation, (Oct. 5, 2018) Zoryan Institute, <https://zoryaninstitute.org/a-symposium-initiated-by-the-zoryan-institute-emphasizes-innovation/> .

Greg Sarkissian, Can a Change in Language Overcome the Challenges of Justice and Retribution?, *Supra* Note 39, where Zoryan characterizes Russia as a colonial power, and advocates less Armenian reliance on Russia.

Message to Grassroots, Supra Note 34.

Zaruhi Postanjyan, *The disastrous ecological impact of Armenia's mining industry, resulting from the currently exploited and planned mines* (Feb. 2, 2011) Parliamentary Assembly Council of Europe, <https://web.archive.org/web/20130314195327/http://assembly.coe.int/ASP/Doc/XrefViewPDF.asp?FileID=12771&Language=EN> .

Connect the dots between philanthropists and miners (Feb. 13, 2017) Armenian Environmental Front <http://www.armecofront.net/en/news/connect-the-dots-between-philanthropists-and-miners/> .

Lydian International response to 'Armenia: before the goldrush' (Feb. 3, 2017) Open Democracy <https://www.opendemocracy.net/od-russia/lydian-international/lydian-international-response-to-armenia-before-goldrush> responding to Peter Liakhov, *Armenia: before the goldrush* (Jan. 31, 2017) <https://www.opendemocracy.net/od-russia/peter-liakhov/armenia-before-goldrush> . Mention of concerts is hyperbole. The actual response by Lydian is that they provided the villagers small sums of money, and roads, which were probably used to transport those very materials Lydian mined.

EverySport10, *Chad OchoCinco - Child Please*, (Oct 21, 2011) <https://www.youtube.com/watch?v=f-tQaQwMtBU> .

Company Overview (2019) Lydian Armenia <https://www.lydianarmenia.am/index.php?m=pages&lang=eng&p=67> .

The Global Intelligence Files, (Feb. 27, 2012) Wikileaks.org <https://wikileaks.org/gifiles/docs/75/750619_rok-eu-mesa-serbian-article-says-kosovo-s-mineral-deposits.html> , provides:

"Lydian International (known as Rio Tinto until 2006) opened its business club in Pristina on 4 November 2010 and the club is doing a roaring business. And why not, since they reported back in 2008 that they had found deposits in Orahovac yielding 1.87 grams of gold per 1 ton of sample (the best result was as much as 7.97 grams per ton of ore).

…

In late 2007, Neil Clark of The New Statesman said that George Soros and his Open Society Foundations care nothing about respecting human rights and fundamental freedoms - a society is "open" if he and his associates

can make big money off it. In illustration, Clark quoted Soros's investment in Kosovo in order to "take control of the Trepca mine," which has "vast deposits of gold, lead, and other minerals."

Back on 30 July 1998, Flora Sanders published a text titled "Kosovo: The War Is About the Mines," in which she said that metallurgical and other professional publications were keeping small circles in the world of finance and business informed about the vast natural wealth there. She said that Trepca would be controlled in the end by whoever won an armed conflict in Kosovo and that NATO domination on the ground would "place US corporations in the best position."

Arman Galoyan, Interesting facts about presidential candidate Armen Sargsyan: 'Zhoghovurd' Aravot <https://www.aravot-en.am/2018/01/20/206496/> .

Ibid.

Casey Michel, The Confusing Direction of the EEU (Oct. 7, 2014) The Diplomat <https://thediplomat.com/2014/10/the-confusing-direction-of-the-eeu/> .

OSF Armenia 2014-2017 Strategy, *Supra note 26.*

TLCVevo, Waterfalls, (Jul. 14, 2010) <https://www.youtube.com/watch?v=8WEtxJ4-sh4> .

Արամ Ա-ն մերժել է Նիկոլ Փաշինյանին (Nov. 20, 2018) «ժամանակ» <https://armlur.am/857488/fbclid=IwAR1GQcPg2bwlqAqirnuSSYT5QTB3lQoRuoknwV8tFcDqaufmewzxxWZH-6Q > .

Ani Mejlumyan, *Pashinyan clashes with Nagorno-Karabakh leaders* (Dec 3, 2018) Eurasianet.org <https://eurasianet.org/pashinyan-clashes-with-nagorno-karabakh-leaders> .

Once 'fragile', Indian economy now world's fastest-growing: PM Modi <https://economictimes.indiatimes.com/news/politics-and-nation/once-fragile-indian-economy-now-worlds-fastest-growing-pm-modi/articleshow/67611571.cms> .

Hardeep Singh Puri, *India's trade policy dilemma and the role of domestic reform* (Feb. 2017) Carnegie India <https://carnegieendowment.org/files/CP_298_Puri_Trade_A5_Web.pdf> .

Public Library of US Diplomacy, (Jan. 8, 2009) wikileaks.org <https://wikileaks.org/plusd/cables/08DUSHANBE521_a.html> , provides:

A women's rights advocate said that because the president appointed new ministers and advisors each year, NGO leaders had to build new relationships and re-justify programs continually, which prevented them from reaching program goals.

NGO = Color Revolution